9-11 Commission to Address Emergency Preparedness

November 10, 2003 – The National Commission on Terrorist Attacks Upon the United States (also known as the 9-11 Commission) will hold its fifth public hearing on November 19, 2003, at Drew University in Madison, New Jersey. The one-day hearing will focus on "Private/Public Sector Partnerships for Emergency Preparedness."

Beginning at 10:00 a.m. in the Baldwin Gymnasium at Drew University, the Commission will hear from New Jersey Governor James E. McGreevey; four panels of business officials and federal, state, and local government representatives; and individuals working to enhance emergency preparedness in the private sector. The Commission will also receive testimony from 9-11 family members leading the Skyscraper Safety Campaign and hear the eyewitness account of William Yun, President of Fiduciary Trust. A hearing agenda and directions to Drew appear below.

"One of the lessons learned from 9-11 is that private sector preparedness remains critical to our national security," said Commission Chair, Thomas H. Kean. "We know from our work to date that tenants of the World Trade Center varied widely in their levels of preparation for a catastrophic event. Many lacked evacuation plans that had been practiced, alternative communication systems, the ability to identify who was working that day, and fully executable business continuity plans."

"The Commission is charged with recommending ways to improve emergency preparedness in the aftermath of September 11th," Kean stated. "While we never want to confront another 9-11, our nation must always be prepared," he continued.

"With nearly 85 percent of the critical infrastructure of our country owned and operated by the private sector," Commission Vice Chair Lee H. Hamilton said, "it is clear that any measures the public sector takes on its own will not be enough to guarantee the safety of all Americans."

"The public and private sectors need to join forces to ensure that their efforts are successful," Hamilton added.

The hearing will be open to the public and members of the media. Seating will be provided on a first-come, first-served basis. Members of the media must register by the close of business on November 17, 2003, by visiting the Commission's website—<u>www.9-11commission.gov</u>. The Chair and Vice Chair will hold a press briefing immediately after the hearing.

Additional information, including prepared testimony of witnesses, will be posted on the Commission's website as it becomes available. Archived video and complete transcripts of hearing proceedings will be posted two weeks after the hearing's conclusion.



National Commission on Terrorist Attacks Upon the United States Fifth Public Hearing • November 19, 2003 Baldwin Gymnasium • Drew University • Madison, NJ

Private/Public Sector Partnerships for Emergency Preparedness

10:00 AM Hearing Commences

Opening Statement by Chairman Kean

Welcome and Highlights of New Jersey's Public/Private Sector Partnerships

Governor James E. McGreevey

10:15 AM Risks and Consequences of Terrorism for the Private Sector

John Degnan, Vice Chairman, The Chubb Corporation

11:00 AM PANEL: Skyscraper Safety Issues from 9-11 Family Members

Monica Gabrielle, Co-Chair, Skyscraper Safety Campaign

Sally Regenhard, Founder and Chairperson, Skyscraper Safety Campaign

11:45 AM PANEL: Public/Private Initiatives Since 9-11

Michael F. Byrne, Director, Office of National Capital Region Coordination, Department of Homeland Security

Dennis J. Reimer, Director, National Memorial Institute for the Prevention of Terrorism (MIPT)

Richard A. Andrews, Senior Director, National Center for Crisis and Continuity Coordination

1:00 PM Break

1:45 PM Multimedia Presentations of Initiatives across the United States

Kings County, WA (Public/Private Sector Disaster Preparedness Plan)

International Association Assembly Managers (Preparedness Training in the U.S.)

Hearing Agenda (continued)

2:00 PM Private Sector Experience on 9-11

William Y. Yun, President, Fiduciary Trust Company International

2:30 PM PANEL: Standards for Emergency Management and Business Continuity

Glenn Corbett, Professor of Fire Safety, John Jay College of Criminal Justice, Member, NIST Investigation, and Bergen County Fire Captain

Randall Yim, Managing Director, Homeland Security and Justice, General Accounting Office

3:30 PM PANEL: Future Strategies for Private Sector Preparedness

William G. Raisch, Director, Greater New York Safety Council

Peter R. Orszag, Joseph A. Pechman Senior Fellow in Economic Studies, The Brookings Institution

James Haviaris, Vice President for Operations and Management, Rockefeller Group Development Corporation

Thomas Susman, Partner, Ropes & Gray, and Chief Author of Business Roundtable Report on *Terrorism: Real Threats. Real Costs. Joint Solutions.*

5:00 PM Hearing concludes. Press availability to follow.

DRIVING TO DREW UNIVERSITY

Drew University is approximately one hour from the Jersey shore, 45 minutes to 1 hour from New York City, 2 to 2.5 hours from Philadelphia, PA, and 3.5 to 4 hours from Washington, DC.

From Northwestern New Jersey and Northeastern Pennsylvania via Interstate 80. Take I-80 to exit 43 - I-287 South (to Morristown). *Proceed to exit 35 - Madison Avenue/Route 124. At the top of the exit ramp, turn left. Proceed three miles on Route 124 East to Madison. Drew is on Route 124 (Madison Avenue) on your right. Enter campus through the Bowne Memorial Gateway.

From Northern New Jersey and Upstate New York (Tappan Zee Bridge). At Suffern, take I-287 South (to Morristown). Proceed as above.*

From Upper Manhattan (George Washington Bridge). Take I-80 West from the bridge to I-287 South (to Morristown). Proceed as above.*

From Western New Jersey and Pennsylvania via Interstate 78. Take I-78 East to I-287 North. Proceed to exit 35 - South Street/ Route 124. At the end of the exit ramp, turn left. **Proceed 100 yards and take the first right, following signs to Route 124. At the stop sign, turn right (Route 124 East). Proceed three miles to Madison. Drew is located on Route 124 (Madison Avenue) on your right. Enter campus through the Bowne Memorial Gateway.

From Southern New Jersey via N.J. Turnpike. Take the N.J. Turnpike to exit 10 and follow I-287 North to exit 35 - South Street/Route 124. At the end of the exit ramp, turn left. Proceed as above.**

From Southern New Jersey via Garden State Parkway. Take the Garden State Parkway North to exit 127 and follow I-287 North to exit 35 - South Street/ Route 124. At the end of the exit ramp, turn left. Proceed as above.**

From the Lincoln and Holland Tunnels. LINCOLN TUNNEL: Follow the signs to the N.J. Turnpike South. Take exit 14 (Newark Airport). After the toll plaza take I-78 West to Route 24 West. ***Stay in the far right lane to exit 7A - Chatham/Route 124 West. Follow Route 124 West through Chatham (Main Street) into Madison (Madison Avenue). Drew is located on Route 124 (Madison Avenue), on your left, just past the center of Madison. Enter campus through the Bowne Memorial Gateway.

HOLLAND TUNNEL: Follow the N.J. Turnpike signs. After the toll plaza take I-78 West to Route 24 West. Proceed as above.***

From the Verrazano Bridge. Follow I-278 through Staten Island to the Goethal's Bridge. As soon as you cross the Goethal's Bridge, follow the signs for the N.J. Turnpike North. Take the Turnpike to exit 14 (Newark Airport). After the toll plaza, take I-78 West to Route 24 West. Proceed as above.***

Parking. Free visitor parking will be available on the Drew University campus for the duration of the hearing. As you approach the University, security officers will direct you through the Lancaster Gateway to the appropriate parking areas. Vans will transport visitors from the parking lot to Baldwin Gymnasium.

PUBLIC TRANSPORTATION TO DREW UNIVERSITY

By Plane. Newark International Airport is the closest terminal to the Drew campus. A taxi from the airport should cost about \$50. If you are driving by car from the airport, follow signs to I-78 West to Route 24 West. Stay in the far right lane to exit 7A - Chatham/Route 124 West. Follow Route 124 West through Chatham (Main Street) into Madison (Madison Avenue). Drew is located on Route 124 (Madison Avenue), on your left, just past the center of Madison. Enter campus at the traffic light on Lancaster Road.

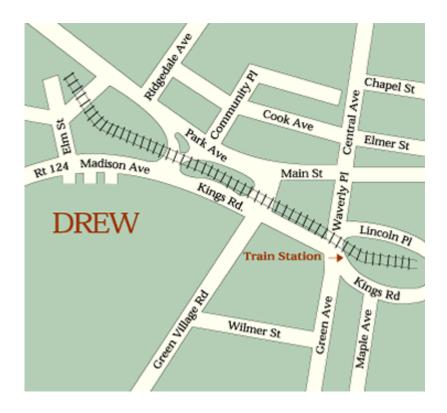
By Train from New York City. From Penn Station (at 34th Street and 7th Avenue) take a New Jersey Transit train on the Morris-Essex line. On a train headed to Dover, get off at the Madison stop. Follow the directions from the train station to the Drew campus as noted below.

From the Madison Train Station to the Drew Campus. The Commission is providing free shuttle service between the Madison Train Station and Drew University during the hours of 9:00-11:00 a.m. and 5:00-6:30 p.m. Those wishing to ride the shuttle should exit the train station at the parking lot exit across from the Town Hall. The shuttle will continuously loop between the train station and Baldwin Gymnasium during the hours indicated.

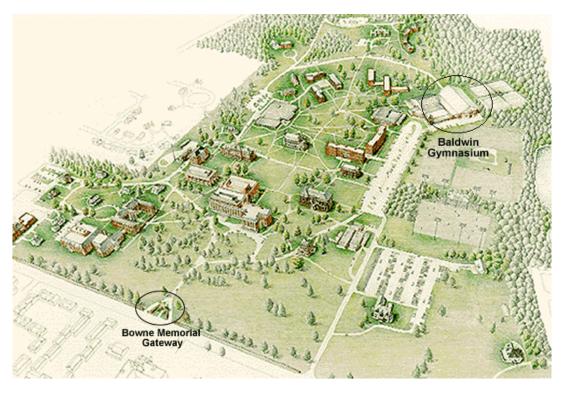
If you are walking from the train station to campus, use the stairs in the middle of the platform. Through the passage on your right, cross beneath the station. Go right on Kings Road for two and a half blocks where it joins Madison Avenue. Follow the sidewalk up Madison Avenue past Grace Episcopal Church and Madison Methodist Church (on left). The campus is on your left. There are three entrances to campus. Walk to the second entrance through the arched gateway.

By Bus. In Manhattan, from the Port Authority Terminal (at 8th Avenue and 42nd Street), take a Lakeland Bus to Madison. Tell the driver you want to get off at Drew University's main gate. To obtain schedule information, call 973/366-0600 or visit the website: www.lakelandbus.com.

LOCAL MAP



MAP OF DREW UNIVERSITY CAMPUS



Maps courtesy of Drew University.